

TITLE I, PART A PROGRAM GUIDE

Tools and Tips for Title I, Part A Directors

TITLE I, PART A PROGRAM GUIDE

Tools and Tips for Title I, Part A Directors

2024

Jon Ram Mishra, Ed.D. Assistant Superintendent, Elementary, Early Learning, Federal Programs

Prepared by:

 Penélope Mena, Title I, Part A Supervisor Lead penelope.mena@k12.wa.us | 360-725-6069

Special Contributors:

- **Jason Miller**, Executive Director, Elementary, Early Learning, and Federal Programs <u>jason.miller@k12.wa.us</u> | 360-725-6232
- T'Kia Morgan Administrative Assistant 3, Elementary, Early Learning and Federal Accountability





Table of Contents

Title I, Part A Program Guide	1
Introduction	5
The Purpose of the Title I, Part A Program	5
Title I, Part A Contact information	6
Title I, Part A Program Support	8
Tips for New Title I, Part A Directors	8
Organization and Record Keeping	8
Technical Assistance	9
Title I, Part A Guide and Procedures	10
Year at-a-Glance— Short Version	11
Year at-a-Glance— By Month	13
Program Design in Title I, Part A	21
Programs in Title I, Part A	21
Evidence-Based Practices	22
Targeted Assistance Program	23
Schoolwide Program	24
Coordinating and Consolidating Funds in a SWP	25
TAS and SWP Program Evaluation Procedures	25
Key Focuses of Title I, Part A Program	26
Summer Programs	28
Equitable Services in Title I, Part A	29
Parent and Family Engagement in Title I, Part A	31
Family and Student Partnerships in Title I, Part A	32
PFE Allowable Costs	35
Guides and Resources for Parent and Family Engagement	36
Federal Programs Citizen Complaint Process	36
Fiscal Procedures	37
Time and Effort Basics	
Comparability Report	
Options When Calculating Comparability	
When A Building Is Not Comparable	
Data Collection and Reporting	
Closing the Year	43

Reporting Title I, Part A Students–SIS to CEDARS	43
Allocations in Title I, Part A and The Consolidated grant application process for Title I, PART A	45
Stakeholder Consultation	45
Allowable Title I, Part A Categories and Staff Positions and Their Definitions	46
Federal guidance resources	47
Glossary	48
Legal Notice	50

INTRODUCTION

The Title I, Part A Guide is designed to guide local educational agencies' (LEAs) Title I, Part A directors and staff through the process of creating and maintaining an effective Title I, Part A program. While it is not meant as a substitute for federal law, it does provide instructions for basic program requirements, administration, fiscal procedures, accountability, and other useful information needed to implement the various components of the federal programs found in the reauthorization of Title I, Part A of Every Student Succeeds Act (ESSA) of 2015. There is a Title I, Part A Fiscal Handbook that should be read in conjunction with this Guide.

This Guide is based on the interpretation of ESSA, the regulations and guidance issued by the U.S. Department of Education (ED). It includes several samples, which are not intended to be applicable to every situation. The samples are not official templates, and if used, should be adapted to specific LEA requirements. If there is any doubt as to the applicability of the samples, the Title I, Part A Department at the Office of Superintendent of Public Instruction (OSPI) advises each LEA to consult with our office.

This Title I, Part A Guide will answer many questions; however, OSPI staff are also available to provide individualized technical assistance. LEAs are invited to contact OSPI's staff for personalized assistance as necessary.

The Purpose of the Title I, Part A Program

The Title I, Part A program is designed to provide additional learning supports to students in need. Across Washington, Title I, Part A provides millions in federal funds to LEAs and schools each year.

Title I, Part A is a federal program designed "To provide all children significant opportunity to receive a fair, equitable, and high-quality education, and to close educational achievement gaps." Title I, Part A can support early learning and K–12. Title I, Part A programs and services provide customized instruction and curricula that helps students meet academic standards and take an active, engaged interest in what they learn and can do. As the oldest and largest federal education program, Title I, Part A programs build equity of opportunity for children whose struggles often keep them on the academic sidelines. One-third of the public schools in Washington State operate Title I, Part A programs, providing academic services to over 400,000 students annually.

Title I, Part A is a federally funded program. Its requirements are established by federal law, federal non-regulatory guidance, further augmented by state guidance. Title I, Part A has federal compliance, audit, and data reporting requirements.

TITLE I, PART A CONTACT INFORMATION

Elementary, Early Learning, & Federal Programs	Contact Information
Dr. Jon Ram Mishra Assistant Superintendent, Elementary, Early Learning, Federal Programs	<u>jon.mishra@k12.wa.us</u> 360-725-6100
Debbie Guthier Executive Assistant	debbie.guthier@k12.wa.us 360-725-6100
Executive Director & Assistant Director	Contact Information
Jason Miller Executive Director, Elementary, Early Learning and Federal Programs Dr. Yesenia Rodriguez Assistant Director, Federal Programs	jason.miller@k12.wa.us Office: 360-725-6232 Cell: 360-764-6079 <u>yesenia.rodriguez@k12.wa.us</u> Cell: 509-840-9119
Title I, Part A Program Supervisors & Support	Contact Information
Alyssa Ibañez Title I, Part A Program Supervisor	<u>alyssa.ibanez@k12.wa.us</u> 360-725-6172
Ellen Hopkins Title I, Part A Program Supervisor	<u>ellen.hopkins@k12.wa.us</u> 360-725-6104
Emily Statler Title I, Part A Program Supervisor	emily.statler@k12.wa.us 360-725-61 89
Penélope Mena Title I, Part A Program Supervisor Lead	<u>penelope.mena@k12.wa.us</u> 360-725-6069
Private Schools/Equitable Services	Contact Information
Dr. Sheila Gerrish Title I, Part A Private Schools/Equitable Services Program Supervisor	<u>sheila.gerrish@k12.wa.us</u> 360-725-6026
Julie Chace Title I, Part A Private Schools/Equitable Services	<u>julie.chace@k12.wa.us</u> 360-725-6167
Federal Programs Support Staff	Contact Information

Melinda Oum-Andreassen Administrative Assistant 4, Federal Programs	melinda.oum@k12.wa.us 360-725-6100
T'Kia Morgan Administrative Assistant 3, Federal Programs	tkia.morgan@k12.wa.us 360-725-6066
Kati Smith Secretary Senior, Federal Programs	<u>kati.smith@k12.wa.us</u> 360-725-6321

TITLE I, PART A PROGRAM SUPPORT

Tips for New Title I, Part A Directors

- Read this Guide and the Title I, Part A Fiscal Handbook at <u>Fiscal Website-Look for the Fiscal</u> Guidance Documents Tab.
- 2. **Visit** the <u>Title I, Part A</u> website and read the Title I, Part A Non-Regulatory Guidance.
- 3. **Review** information contained in your LEA's Targeted Assistance (TAS) protocols or Schoolwide (SWP) plans. Read your LEAs most recent Title I, Part A Education Grant
 - Management System (EGMS) application, state required School Improvement Plan (SIP), and supporting materials, including the budget.
- 4. **Read the accountability reports.** Use OSPI's website to view LEA and school Report Cards.
- Visit your Title I, Part A schools often. Familiarize yourself with their TAS protocols or SWP plans (if applicable) and procedures for student selection into the program, service delivery models, and Parent and Family Engagement (PFE) policies.
- 6. **Visit private schools that are participating in the Title I, Part A program** and any local institutions or homes receiving Title I, Part A funds for neglected or delinquent youth. Familiarize yourself with the services being provided by the LEA for those students.
- 7. **Read your LEA's policies governing Parent and Family Engagement**, data collection and use, professional development (PD), and the dissemination of annual notices to parents (e.g., LEA PFE Policy, Parent Compacts, LEA/School Report Cards, Parents' Right-to-Know, etc.).

Organization and Record Keeping

- Use this Guide and other resources to develop a calendar and process for collecting information and data throughout the year to ensure compliance and program quality.
- 2. Set up your files using the Title I, Part A Federal Program Review and Support Checklist Monitoring Tool as an organizational framework. Keep current documents that will serve as evidence for each area.
- Keep current copies of SWP plans and TAS protocols on file at the LEA. Maintain updated lists of students served in TAS programs and preschool programs, including

TIPS

Add the Title I, Part A and LAP websites to your favorites. These websites have a wealth of resources to guide you throughout the year.

criteria by which students were selected, date of entry into program, date of exit, and reason for exit (e.g., academic exit, moved, dropped by parent request, etc.).

4. Records retention for federal programs, all federal and state program records, supporting documents, statistical records, and other records pertinent to program regulations on the grant award must be retained for the current fiscal year, plus five years, for a total of six years. If there is a pending audit, all records must be retained until the audit is settled. The five-year retention schedule for records

Did you know?

Records from a federal grant must be retained for five years, plus the current year, for a total of six years. If LEA has a pending audit, retain until audit is settled.

that relate to the use of federal funds comes from a combined reading of GEPA; Title 20 of the United States Code, Section 1232f; EDGAR; and Title 34 of the Code of Federal Regulations (CFR), Section 80.42. GEPA requires that "recipients of federal funds keep records related to the use of those federal funds for three years following the completion of the activity for which the funds are used." EDGAR states that when "grant support is continued or renewed at annual or other intervals, the retention period for the records of each funding period starts on the day the grantee or subgrantee submits to the awarding agency it's single or last expenditure report for that period." Generally, recipients of federal funds have two years to use federal funds, thus the five-year retention period results from the combination of the GEPA three-year requirement and the retention period set out in EDGAR. Find under Superintendent of Public Instruction, Office of the... retention schedule on the Secretary of State's website under the State Government Records Retention Schedules.

Technical Assistance

- 1. **Sign up for OSPI's Title I, Part A Program–GovDelivery Email System** to ensure you receive updates and other information provided from OSPI. Subscribe to Title I, Part A here.
- 2. **Take advantage of Statewide Network Meetings**. These meetings provide updates and guidance from Title I, Part A and other programs at OSPI. They also provide an opportunity to learn from your peers. Currently, these meetings are virtual only.
- 3. **Visit our Virtual Office Hours.** These optional one-hour monthly events are open to all LEAs. This is additional time to ask questions and learn from our team about a variety of Title I, Part A and Learning Assistance Program (LAP) topics. The LEA has the option to choose from AM or PM sessions, no registration needed.
 - For both, the Regional Network Meeting and Virtual Office Hours schedule, go to the <u>Professional Learning Opportunities for Title I, Part A and LAP (ospi.k12.wa.us)</u>.

TITLE I, PART A GUIDE AND PROCEDURES

The *Title I, Part A Guide* is intended to assist Title I, Part A Directors in managing their Title I, Part A programs throughout the school year. The Guide does not include all Title I, Part A activities. It is intended to provide resources for Title I, Part A Directors in planning and implementing local Title I, Part A programs. The Title I, Part A, Guide is organized into the following categories:

following categories:
Program Design and Evaluation
 Lists suggested dates for conducting annual activities related to identifying
needs, evaluating efficacy, and coordinating service delivery within schools.
Parent and Family Engagement (PFE)
 Contains information related to engaging families as partners in the education of their children, and related timelines for conveying time-sensitive information to parents about accountability, teacher qualifications, and PFE.
Title I, Part A Funding Application
$\ \square$ Contains basic information and timelines for procedures that must be completed to
apply for Title I, Part A funds each year.
Fiscal Procedures
☐ Contains timelines related to the maintenance of documentation describing how
Title I, Part A funds are spent, and key dates related to the Title I, Part A grant application process through EGMS.
Data Collection and Management
☐ Contains information intended to assist Title I. Part A Directors in key

recordkeeping tasks and data collection due during and closing the year.

Year at-a-Glance— Short Version

The document summarizes key dates in the school year pertaining to Title I, Part A, such as program applications, reports, and other technical assistance.

Closing School Year				
Starts	Starts Item			
Ongoing	 Title I, Part A Reporting Collect, track, and submit applicable TAS data to the SIS (e.g., year-round data collection). 	☐ Ongoing		
Technical Assistance	 Final Day to Submit 2023–24 Budget Revisions October 15 Final Claims for 2023–24 Grant Expenditures November 15 			
May	Learning Assistance Program (LAP) Report Student data is collected in 1) LEA's Student Information System (SIS), 2) submitted to CEDARS, and 3) finalized, with school and district-level data, in EDS.	☐ September 30		
Technical Assistance	 For questions regarding reporting procedures, application use, or data certification, contact Lisa Ireland, Data Analyst, 360-725-6358, <u>AskSl@k12.wa.us</u>. For technical questions, contact Customer Support, 1-800-725-4311, <u>CustomerSupport@k12.wa.us</u>. For questions regarding program laws and implementation, contact the LAP Team, 360-725-6100, LAP@12.wa.us. 			

Current School Year			
Starts	Item	Due	
June	Pre-Application (Intent to Participate, Transferability, and Substantially Approvable Status (SAS)) (Required) EGMS Consolidated Grant Application	☐ Recommended July 1	
TechnicalAssistance	Start Date for Title I, Part A Grant Awards—the Pre-Application enables the LEA to charge expenses back to the date the Pre-Application was submitted, but no earlier than July 1. Pre-Application submitted by July 1 = July 1 start date. Pre-Application submitted on July 2 or after = date the Pre-Application was submitted.		
May	Learning Assistance Program (LAP) Report 2022–23 Acceptance of Funds and Assurances for the 2023-24 School Year are completed in the Fund Allocation Tab in EDS.	☐ September 30	

Current School Year				
Starts	Item	Due		
	EGMS Consolidated Grant Application Opens	☐ September 13		
August				
Starts	Item	Due		
October 1 or when CGA is approved	Title I, Part A Comparability Report <i>EGMS Progress Report</i>	☐ November 28		
TechnicalAssistance	 Start of the School Year Reminders Parent Notification Requirements for LEAs and S Private School Services—Begin at the same time a schools. 			
Resources	 LAP I See program guidance, resources, and too EDS User Guides I See LAP EOY Report User Guides CEDARS Data Manual Student Attributes and Pappendix F 	ide		
Starts	Item	Due		
January	Title I, Part A Program Review and Support (PRS) Cycle	☐ Concludes in May		
January	Carryover Amendment EGMS Amendment	☐ February		
<u>Waiver</u>	Schoolwide Waiver 40% Poverty Threshold (Optional) Waiver is available all year LEAs must finalize approval the prior year of implementation.	□ July		
TechnicalAssistance	Private Participation in Federal Programs–Bulletin and Webinar comes out before March.			
Starts	ltem	Due		
March	Reallocation Application (selected LEAs only) EGMS Amendment	☐ October 15		
February	LAP Poverty Percentages Check and correct poverty percentages on School Apportionment before finalization.	☐ March 31		
March–April	Private Participation in Federal Programs Private Schools Notify OSPIThrough the application in Educational Data System (EDS)	□ April		
Resources	Private School Participation in Federal Programs Cl Accordion Menu	ick on the "Resources"		

Year at-a-Glance— By Month

There will be monthly items that a Title I, Part A Directors will need to plan, implement, and monitor to administer a successful Title I, Part A program. There are many areas to focus on in Title I, Part A program including but not limited to, programming (instructional and non-academic), fiscal, monitoring and evaluation. The Year-at-a-Glance is an optional monthly overview resource and guidance of Title I, A grant responsibilities that Title IA Directors may be responsible for throughout the school year. LAP is included in a limited capacity. We have included a status key and activity color code key to use with your staff or individually. LAP is included in a limited capacity.

Activity	Ongoing
Program Design	 Collect, analyze, and synthesize comprehensive needs assessment data. Plan, implement, and monitor the Title I Part A program. Communicate program requirements and expectations. Attend network meetings and if necessary virtual office hours.
Parent and Family Engagement	 The Why and What: Review with staff the <u>Dual Capacity Framework</u> to enhance family-school partnerships. The How: Utilize the <u>Family and Community Engagement Modules</u> from the Whole Child Initiative to develop strategies for engaging parents/guardians and maintain documentation of these activities. Provide essential information, benefits, and required notifications about the Title I, Part A program to students and families as they enter the program.
Early Learning	 Coordinate with Head Start programs and other early learning programs. Develop agreements (MOUs/MOAs) with Head Start programs and early learning providers.
Private Schools	• Conduct consultations with private schools to ensure services are provided. ESEA programs include Title I, Part A; Title I, Part C (Migrant); Title II, Part A; Title III, Part A; Title IV, Part A; Title IV, Part B, and Carl D. Perkins.
Fiscal Procedures	 Submit budget redirections as needed in EGMS. Ensure monthly claims in EGMS are submitted by the 15th of each month to avoid reimbursement delays. Verify the financial status of Title I, Part A programs with the fiscal department. Collect signed Time and Effort records monthly or semi-monthly for the staff that requires it and reconcile personnel activity report data quarterly.
Data Collection	Collect, track, and submit applicable TAS data to CEDARS.

Status Key	Activity Color Key
Not Started (NS) - Indicates that the task has	Program Design
not yet begun.	Parent and Family Engagement
In Progress (IP) - Indicates that work on the task	Early Learning
is currently underway.	Private Schools
Completed (C) - Indicates that the task has been	Fiscal Procedures
finished.	Data Collection

July				
	Description	Status	Notes	
	 Begin program planning including staffing, materials, and professional development. 			
	 Set up Title I compliance and program files. 			
	 Update EGMS information and roles. 			
	 Maintain current staff contact information. 			
	 Plan district parent engagement activities. 			
	 Begin planning parent engagement activities for Title IA schools. 			
	 Familiarize with Extended Learning Summer programming and Summer Professional Development sessions. 			
	Complete equitable services pages in CGA.			
	Order Title IA materials.			
	• Collect semi-annual certification for Title I, Part A personnel.			

Aug	August				
	Description	Status	Notes		
	 Meet with district and building administration to review state assessment data and finalize plans. 				
	 Review/Revise district and building budgets. 				
	 Update contact information with OSPI if needed. 				
	• Review district testing notices to parents.				
	Meet with McKinney-Vento liaison to review annual staff training activities and compliance requirements.				

Review/update student selection criteria
for TAS programs.
Update parent engagement policies.
Schedule parent-teacher conferences.
Ensure development and distribution of
school-parent compacts.
Upload Affirmation of Consultation and
Record of Agreed Upon Services.
Review state assessment data with
administration.
Complete a physical inventory of
equipment.
Review/update parent/guardian
notification materials.
Ensure Title I, Part A staff has proper
licensure, keep records.
Review/update student selection criteria
for TAS programs.

Oct	October			
	Description	Status	Notes	
	 Regularly coordinate the Title I, Part A program at both the building and district levels. 			
	 Collect any Time and Effort documentation. 			
	 Finalize required parent engagement policies. 			
	 Attend and document parent engagement activities. 			
	 Upload Affirmation of Consultation and Record of Agreed Upon Services. 			
	Submit previous year budget revisions.			
	Monitor monthly fiscal reports.			
	Archive prior year documentation.			
	 Prepare comparability data and calculations. 			

No	November			
	Description	Status	Notes	
	Revise/update TAS rank order lists based on benchmark data.			
	Assist new schoolwide schools with planning.			

Ensure parent-teacher conferences are
held.
Make district/school plans available to
parents.
Review Title IA Part A fiscal reports.
Submit final claims for previous year
expenditures (November 15).
Monitor fiscal reports to monitor
spending. Share report with district and
building administration.
Finalize comparability planning and
documentation.
Address comparability issues and
maintain documentation.

Dec	December			
	Description	Status	Notes	
	 Continue monitoring district and school plans. 			
	 Monitor completion/impact of PFE strategies and action steps. 			
	 Monitor private school services and budgets. 			
	Complete Semi-Annual Certification Report.			
	Continue collecting Time and Effort documentation.			
	 Monitor fiscal reports to monitor spending. Share report with district and building administration. 			

January			
	Description	Status	Notes
	 Continue monitoring district and school plans. 		
	 Conduct mid-year evaluation of Title I Part A programs. 		
	Plan for extended summer learning.		
	 Monitor completion/impact of PFE strategies and action steps. 		
	 Monitor private school services and budgets. 		
	Coordinate with Head Start and early learning providers.		

Complete Carryover Funds, budget
amendments.
Collect midyear documentation for Title I
Part A files.
Engage in budget discussions for
comparability.
Continue to collect, track, and submit
applicable TAS data to CEDARS.

February			
	Description	Status	Notes
	Plan for summer extended learning.		
	 Consult with LEA staff on comparability 		
	requirements, determine roles, and		
	create a timeline for the next school		
	year.		
	 Continue collecting Time and Effort 		
	(PARs) documentation.		
	 Based on district benchmark data, revise 		
	and update any TAS rank order lists for		
	service.		
	 Attend the OSPI Ombudsman's webinar 		
	on private school participation in federal		
	programs.		
	 Review Title I, Part A fiscal reports with 		
	the business manager.		
	 Carryover process closes–February or 		
	March.		
	 Discuss LEA budgets, staff assignments, 		
	and equipment distribution from		
	January to April to ensure Title I, Part A		
	comparability compliance.		
	Begin checking and correcting poverty		
	LAP percentages on <u>School</u>		
	Apportionment.		

Ma	March			
	Description	Status	Notes	
	• Extended summer learning planning.			
	 Reallocation Application (select LEAs only) EGMS Amendment 			
	 Continue to collect Title I, Part A documentation from district and schools. 			
	Plan for end-of-year parent surveys to gather data on parent engagement and identify barriers.			

Continue parent engagement activities at district and school levels.	
Start contacting all private schools in the district's boundaries to let them know of the opportunity to participate in federal programs.	
Prepare for the new fiscal year and plan. Verify methodology used within district with district fiscal office.	
Finalize poverty LAP poverty percentages on <u>School Apportionment</u> .	

April			
	Description	Status	Notes
	Gather final evaluation data for all Title I, Part A funded programs, including professional development.		
	 Finalize extended summer learning plans, order materials, and handle hiring. 		
	 Conduct parent survey(s), gather results, and include them with final evaluation data. 		
	 Contact private schools that haven't completed the application and document contacts. 		
	• Review Title I, Part A fiscal reports with the business manager and share with administration.		
	 Monitor any open purchase orders to prepare for end of the year budgets. (Including private schools spending.) 		
	Collect Time and Effort (PARs) documentation and remind other federal grant managers.		
	 Finalize discussions about LEA budgets, staff assignments, and equipment distribution to ensure Title I, Part A comparability compliance. 		

Ma	May			
	Description	Status	Notes	
	 Pre-application opens, complete other grant funding applications in CGA by June 30 for a July 1 approval date. 			
	 Meet with LEA representatives to discuss annual comparability calculations, 			

establish roles, responsibilities, and	
timelines, and decide on methodology.	
Register students and finalize	
programming and hiring for extended	
summer learning.	
Continue to meet with district and	
buildings to finalize district and school	
plans.	
Review Title I, Part A staffing needs for	
upcoming year.	
Update the LEA PFE policy and school-	
parent compact based on data from	
evaluations, surveys, and parent	
feedback.	
Coordinate with local Head Start and	
early learning providers for transitions.	
After application closes, contact private	
schools about federal program	
participation for the next year.	
Collect Time and Effort documentation	
and remind other federal grant	
managers.	
Collect LAP student data in SIS, submit	
to CEDARS, and finalize in EDS.	
Complete LAP Acceptance of Funds and	
Assurances for 2024–25 in EDS.	
Continue to do reports to review TAS	
data is accurate in CEDARS.	

Jun	e		
	Description	Status	Notes
	 Complete Pre-application opens, complete other grant funding applications in CGA by June 30 for a July 1 approval date. 		
	 Continue to meet with district and buildings to finalize district and school plans. 		
	 Register students for extended summer learning and finalize programming and hiring. 		
	May to July—Meet with LEA representatives to discuss annual comparability calculations, establish roles, timelines, and choose a calculation method.		

Review Title I, Part A staffing needs for
upcoming year.
Update the LEA PFE policy and school-
parent compact based on data from
evaluations, surveys, and parent
feedback.
Coordinate transitions from PreK to
kindergarten. Meet with local Head Start
and/or preschools in the district area.
School district in collaboration with the
private school, begins to plan for the
upcoming year.
Finalize Title I, Part A fiscal reports with
the business manager and share with
administration to close the year.

PROGRAM DESIGN IN TITLE I, PART A

Each LEA's Title I, Part A Director needs to ensure that their Title I, Part A schools and district-wide programs focus on high quality, standards-based teaching and learning for public school and eligible private school students. Through the provision of supports for teachers and students in SWP schools and TAS schools, and the collection of data on the efficacy and impact of those supports, the Title I, Part A Director helps ensure enriched learning experiences for Title I, Part A eligible students.

July	Title I, Part A Year-at-a-Glance
Ongoing	 Collect, analyze, and synthesize comprehensive needs assessment data. Attend Statewide Network Meetings and PD activities to stay well informed of current policies, practices, and research.
August to October	 Review and update needs assessment and program evaluation procedures as needed. If applicable, review and update SWP plans and TAS program protocols. Design evaluations for Title I, Part A funded: PFE policy/plans. PD activities for impact on student learning. Initiate planning process for new SWPs, if applicable (i.e., yearlong planning process).
November	☐ Review and revise SWP plan or TAS protocols as needed.
February	 Coordinate with early childhood centers to plan transition of preschool students.
May-June	Conduct program evaluation and write a summary of that evaluation.Conduct needs assessment based on findings of program evaluation.

Programs in Title I, Part A

After the LEA has determined a projected allotment for each school, the LEA must collaboratively work with the school to develop a Title I, Part A plan for using the funds to operate one of the following models:

Operating a Targeted Assistance School Program (TAS). The program for this model should be based on a needs assessment and aligned to overall school objectives or goals. In general, the program includes how students will be identified for the targeted program and how the program will be implemented (e.g., reading, math, etc.). For most schools in Washington, this can be accomplished as part of the SIP process. In general, schools with a poverty percentage below 40% must operate a TAS program, unless they received a waiver from OSPI.

NOTE: TAS programs may only serve identified students. Costs associated with the program include, but are not limited to staff salaries, materials, and supplies. Title I, Part A PFE activities are designed for those students identified and provided with services through the TAS program.

Operating a Schoolwide Program (SWP). This model allows the most flexibility in the use of Title I, Part A funds. The Title I, Part A Schoolwide Plan should include a description of the annual comprehensive needs assessment conducted for the school and the three additional required SWP components (Strategies, Activities, and Integration). An LEA may operate a SWP in the first year of being served if it assures that a year of planning has taken place. For most schools in Washington, the SIP process may meet this requirement. In general, schools must be at least 40 percent poverty to operate a SWP program, unless they received a waiver from OSPI. See the OSPI Title I, Part A Fiscal Handbook at the <u>Title I, Part A Fiscal Requirements and Guidance</u> under Fiscal Guidance Documents for additional information on combining funds within a SWP program.

Evidence-Based Practices

ESSA requires states and LEAs to implement programs and practices with a proven record of accomplishment of improving student academic achievement. The resources below can help school and LEA staff in identifying high quality programs and practices.

☐ **Using Evidence to Strengthen Education Investments** (ED Non-Regulatory Guidance 2016) This guidance is designed to help state education agencies (SEAs), LEAs, schools, educators, partner organizations, and other stakeholders successfully choose and implement interventions that improve outcomes for students. □ National Center for Education Statistics (NCES) Located within ED and the Institute of Education Sciences, NCES is the primary federal entity for collecting and analyzing data related to education. ☐ What Works Clearinghouse Reports on the effectiveness of educational programs, products, practices, and policies. □ Evidence for ESSA Provides clear and authoritative information on programs that meet the ESSA evidence standards and enables educators and communities to select effective educational tools to improve student success. ☐ OSPI's Title I, Part A Evidence-Based Practices in Intervention Resource Guide for Systems Improvement for Directors and Practitioners

The menus offer research-based best practices for students in grades K–12.

□ OSPI's ELA, Math, and Behavior Menus of Best Practices

Targeted Assistance Program

A **Targeted Assistance Program** provides supplemental services to identified children who are at risk of not meeting the challenging state academic standards.

Prerequisite for Eligibility: Title I, Part A provides formula grants to LEAs, which then allocate most of these funds to individual Title I, Part A schools based on their low-income percent. The eligible population for Title I, Part A includes: (1) children not older than 21 who are entitled to free public education through grade 12, and (2) children who are not yet at the appropriate grade level for free public education.

Eligibility: The school selects "eligible children" from this larger pool of students by identifying those who are "at risk or not meeting the state's challenging student academic achievement standards." The school makes the determination based on multiple, educationally related, objective criteria established by the LEA and supplemented by the school. Selection is based entirely on academic needs, not income.

Program Focus: Supplemental assistance in activities, and academic courses necessary to provide a well-rounded education:

- 1. Supplemental services to identified children
- 2. Based on protocols
- 3. Research-based practices
- 4. School and community engagement

Service Delivery Model: Supplemental assistance to core instruction for identified students:

- 1. In-class supplemental model (push-in)
- 2. Pull-out class model
- 3. Before school
- 4. After school
- 5. Saturday school
- 6. Extended school year–summer school

Program Design: The TAS program must reflect on the needs of the identified students. The program design must be based on comprehensive needs assessment and must include all six components of a TAS program listed below.

Responsibilities: Title I, Part A Administrator and the Title I, Part A teachers who are paid with Title I, Part A funds are responsible for making sure regulations are met.

Protocols in a TAS Program

- Needs Assessment (best practice)
- A current rank order list of identified students
- Intervention practices and strategies
- Coordination of resources with regular education and transition supports
- Parent and family engagement
- Professional development opportunities

Schoolwide Program

Schoolwide Programs allows a school to consolidate its federal, state, and local funds to upgrade the entire educational program. Research suggests that in schools with relatively high poverty, students' needs are more widespread throughout the entire school population. Though the school is not required to identify certain children as being eligible for services, the focus of the program must be on addressing the needs of students not meeting state academic achievement standards.

Prerequisite for Eligibility: Title I, Part A provides formula grants to LEAs, which then allocate most of these funds to individual Title I, Part A schools, based on their low-income percent. The eligible population for Title I, Part A includes: (a) children not older than 21 who are entitled to free public education through grade 12, and (b) children who are not yet at the appropriate grade level for free public education.

Eligibility: The school must serve an eligible school attendance area where 40% or more of the children are from low-income families.

40% Waiver: Schools can be eligible for a waiver of the 40% minimum poverty threshold for the upcoming school year. Please contact <u>Tile1a@k12.wa.us</u>, for more information

Program Focus:

- 1. Supplemental services
- 2. Based on comprehensive needs assessment
- 3. Research-based practices
- 4. School and community engagement

Program Plan: An eligible school must first develop a comprehensive Title I, Part A Schoolwide Plan. A planning year is suggested prior to becoming a SWP program. The plan must be developed in consultation with the LEA and its school support team or other technical assistance provider. It must be developed with the involvement of parents and other members of the community to be served and individuals who will carry out such a plan, including teachers, principals, and administrators (including administrators of federal programs).

Responsibilities: The entire staff supports the SWP plan. There is no one labeled as "The Title I, Part A teacher." The administrator and the entire Title I, Part A staff are responsible for making sure regulations are met. All staff in a SWP building who support the plan are "paid" from "SWP funds."

Service Delivery Model: Supplemental/additional assistance to core instruction for all students, particularly addressing the needs of those students at risk of not meeting the state's academic achievement standards:

• In-class supplemental model (push-in)

- Pull-out class model
- Before school-after school
- Saturday school
- Extended school year–summer school

Three Components in a SWP

- One-Comprehensive Needs Assessment
- **Two**-Well-Rounded Educational Strategies
 - Combines the elements from previous versions of Schoolwide templates:
 Schoolwide Reform Strategies & Activities to Ensure Mastery.
- Three—Consolidation of Funds Matrix

For more information on SWP and TAS programs go to: <u>Title I, Part A Program Models</u> <u>webpage.</u>

Coordinating and Consolidating Funds in a SWP

A school operating a Title I, Part A SWP has the flexibility to consolidate funds from Title I, Part A with other federal funds as well as with state and local funds.

Prior to considering ways that federal funds may be consolidated or coordinated, school and LEA staff will need to conduct a needs assessment and identify stakeholders to be involved in the decision-making process. Once the needs assessment is completed and the appropriate stakeholders are identified, decisions can be made involving consolidating or coordinating federal funds to support identified activities. This supports informed decisions that are based on LEA need, funding requirements and limitations, and results in effective and efficient coordination and consolidation of funds.

ESSA allows some funding sources to be blended or consolidated to support programs that improve student learning. See the <u>Unlocking State and Federal Program Funds</u> guidance document.

TAS and SWP Program Evaluation Procedures

Title I, Part A program evaluations are conducted at the end of a program year and are intended to measure the efficacy and impact of the LEA's Title I, Part A program.

- All aspects of the Title I, Part A program should be included in evaluation of its impact, including academic assistance provided, PFE activities and effectiveness of related policies, and private school services (if applicable).
- Evaluation data, such as periodic and summative student assessment data, and staff and parent/guardian surveys are used to evaluate the strengths and weaknesses of the program's impact on raising student achievement and in productively involving parent/guardians in their children's education.

- The Program Evaluation Procedure describes how each school's Title I, Part A program could annually evaluate the impact on student achievement.
- This procedure includes the data used, constituents consulted, process used to arrive at evaluation findings, and how these findings are utilized for planning and improvement.

The following questions are examples to guide program evaluation:

- 1. Has the Title I, Part A program been effective?
- 2. What has worked well in the Title I, Part A program?
- 3. What has not worked well in the Title I, Part A program?
- 4. How should the Title I, Part A program be refined?

The data are analyzed, and the results of these analyses are used as the source of evidence to determine the answers to the four questions.

- Information is collected in the form of formative and summative student performance data; surveys; attendance data; and other data from students, teachers, and administrators. Additionally, a program evaluation survey is distributed to all Title I, Part A families in Title I, Part A schools. To the extent practicable, the survey is made available in multiple languages.
- ☐ The data are analyzed by the Title I, Part A Director with the assistance of other staff, as needed.
- As necessary and appropriate, the results of the analysis are shared with Title I, Part A staff, Title I, Part A building classroom teachers, principals, LEA administrators, parents, and other stakeholders to determine necessary and important changes that should be made to the Title I, Part A program to better serve its students.
- The results of the evaluation, including information about any changes to the Title I, Part A program, are shared with LEA, school officials, and distributed to all Title I, Part A families in Title I, Part A schools. To the extent practicable, the evaluation results are made available in multiple languages.

Key Focuses of Title I, Part A Program

Special Populations—If applicable, the LEA must review and assess resources and programs to make sure students identified as a part of special population (e.g., Homeless, Foster Care, English learners (ELs), special education, Migrant, Neglected, and Native American students) are automatically eligible for Title I, Part A services. The LEA should have a plan in place to make sure these populations have access to Title I, Part A services in an equitable manner.

Extended Learning Opportunities—the LEA's application for Title I, Part A funds, must provide the type and description of the extended learning opportunities that will provide additional academic assistance to students in meeting the Washington State K–12 challenging academic standards. These could be extended day, pull out, additional in-class support, summer school, tutoring, or other research or evidence-based strategies. The LEA must also identify the specific needs of its special populations (preschool, homeless students, and others). These needs may include PD or early learning activities.

Professional Development—The academic success of students correlates highly with the qualifications and skills of their teachers. Ongoing PD is crucial to ensure their continuous improvement in the instructional skills needed to help all students meet or exceed proficiency targets on state academic assessments. An LEA must ensure that sufficient resources are devoted to carry out PD activities effectively in each Title I, Part A school. A LEA may satisfy its requirement through districtwide PD activities and/or activities implemented by each Title I, Part A school.

Early Learning Activities, Preschool, and TK–Title I, Part A can support early learning activities preschool, and Transition to Kindergarten (TK) programs. For more information and ideas about Title I, Part A and Early Learning activities and programs see the <u>Funding Early Learning with Title I, Part A</u>.

Preschools are operated at the building level, the LEA level, or in cooperation with community programs. LEAs and buildings operating a Title I, Part A preschool must comply with all Title I, Part A program requirements. When Title I, Part A funds are used for preschool programs, that program must meet Head Start education performance standards established under section 641A(a) of the Head Start Act (42 U.S.C. 9836a(a)). The specific Head Start standards applicable to Title I preschool programs are in regulations at 45 C.F.R. § 1302 Subpart C — Education and Child Development Program Services (available at: 1302 Subpart C—Education and Child Development Program Services | ECLKC (hhs.gov)).

Transition to Kindergarten (TK) is a legislatively established and authorized kindergarten program for children who are at least 4 years old by August 31, who do not have access to high-quality early learning experiences prior to kindergarten, and have been deemed by an LEA, through a screening process and/or other instrument(s), to need additional preparation to be successful in kindergarten the following year.

Because TK is reserved for students who have been identified as needing additional support prior to entering kindergarten, Title I, Part A can be used to fund supplies, curriculum, professional development, etc. for TK classrooms and staff.

When filling out the Title I, Part A Consolidated Grant Application, TK students should not be included in the enrollment numbers on the ranking and allocating page if the TK

program is attached to an elementary school building. TKs can be funded out of a building allocation (if attached to an elementary school) or via a district set-aside when conducted offsite.

For up to date TK Information and resources please see the OSPI TK Website.

An LEA that receives Title I funds is required to coordinate with other early learning programs that serve children who will attend the LEA, regardless of whether the LEA uses Title I funds to operate an early education program (ESEA section 1119). An LEA is also responsible for developing agreements with other community early learning programs to coordinate services, such as establishing a Memorandum of Understanding (MOU/MOA) outlining a plan to share student information, data reporting and sharing, alignment of standards and curricula, and transition activities for children moving into public school programs. Transition activities might include sharing assessment data, promoting summer learning programs, engaging families, and implementing joint professional development opportunities that involve both community-based providers and school staff.

Summer Programs

Title I, Part A

LEAs can use Title I, Part A to support Title and non-Title I, Part A schools for "District Summer School." If the LEA complies with the Title I, Part A regulations. Services can be provided to Title I, Part A-eligible students, meaning they should be identified as at risk of not meeting academic standards. The summer school will operate similarly to a TAS program in that services and funds are available solely for identified students. Services in various content areas can be provided to meet the LEA-identified needs of the students' well-rounded education.

The LEA should use the optional set-aside for Instructional Programs (Summer School/Extended Day Programs) on the Consolidated Grant Application (CGA) for the Title I, Part A Set-Aside in the Education Grants Management System (EGMS). The LEA should ensure that the Title I, Part A funds are not taking the place of state and local funds in Title I, Part A schools.

Districts can hold a district summer school for only Title I, Part A schools and would operate as a TAS unless all the schools in that grade span were SWP.

Schoolwide vs. Targeted Assistance

- If the students are all from a single Title I SWP school (or multiple SWPs), then the Summer School can operate as a SWP (as an extension of the regular year's program).
- In a SWP Summer School, the program is an extension of the SWP Plan from the regular school year and thus, all the funds included in that plan can be used for any purpose to address the needs expressed in the plan. The funds can be used

- to support any student in summer school.
- If the students are from multiple schools (all TAS, or a mix of both TAS and SWP) then the Summer School will need to operate as a TAS and identify/serve only those students who need the supplemental services.

Combining Title I and LAP

- Summer programming is an allowable use of both LAP and Title I, Part A funds.
 LAP funds can be used together with Title I, Part A funds to support either a school program or an LEA offered program.
- LEAs should be mindful of organizing the program so that it is easy to identify students for reporting purposes.
 - Title I, Part A does not require to report students in a Summer program.
 - LAP does require to report students, for example, staff serving grade 1 students could be paid for with LAP, and staff serving grade 2 students with Title I, Part A. LAP-served students will be reported in the summer school tab in the LAP end-of-year report in EDS.

Equitable Services in Title I, Part A

Equitable Services to Private School districts are required to provide eligible children attending private elementary and secondary schools, their teachers, and their families with Title I, Part A services or other benefits, such as PD, PFE, and materials and supplies (on loan from the public schools), that are equitable to those provided to eligible public-school children, their teachers, and their families.

When	Private School–Equitable Services Year-at-a-Glance	
On Going	 The school district conducts consultation with private schools throughout the year to ensure timely, appropriate, and meaningful services are provided to eligible students, teachers, and families. ESEA programs include Title I, Part A; Title I, Part C (Migrant); Title II, Part A; Title III, Part A; Title IV, Part A; Title IV, Part B, and Carl D. Perkins. 	
January/February	OSPI Ombudsman for Federal Program Equitable Services distributes the Private School Participation in Federal Programs bulletin to school districts and private schools. Bulletin provides detailed information and instructions for school districts and private schools for participation in federal program equitable services.	
March/April	 OSPI Ombudsman provides a webinar regarding the Private School Participation in Federal Programs process. Private Participation in Federal Programs Application (Intent to Participate)–Educational Data System (EDS) Opens March through mid-April. 	

When	Private School–Equitable Services Year-at-a-Glance
	 Must be completed by an approved private school to participate in equitable services. School district responsibilities related to the Private School Participation in Federal Programs application process: Contact all private schools in the district's boundaries to let them know of the opportunity to participate in federal programs. Continue to contact any private school that has not completed the application during the time the application is open to remind and/or assist them in completing the application. Document multiple contacts in the contact log. After the application closes, school districts begin contacting private schools in their boundaries regarding participation in federal programs for the upcoming school year. School district in collaboration with the private school, begins to plan for the upcoming year. OSPI responsibilities related to the Private School Participation in Federal Programs Application process: OSPI emails reminders to all school districts and private
	school administrators regarding application opening and submission deadline.
May/June	 OSPI Ombudsman provides school districts with a list of out-of-district schools that choose to participate in Title I, Part A and Title IV, Part B. The school district contacts all out-of-district private schools to identify eligible students for participation. School districts, in collaboration with the private schools, plan for the upcoming school year.
July/August/September	 The school district completes equitable services pages in EGMS. School district enters date of initial consultation with each private school in the Private Participation in Federal Programs application (Consultations tab). The school district completes and uploads Affirmation of Consultation for each participating private school (Consultations tab). The school district completes and uploads the Title I, Part A Record of Agreed Upon Services for the upcoming school year (Consultations tab). Private school services begin at the same time as services begin in public schools.

Parent and Family Engagement in Title I, Part A

Engaging families as full partners in the education of their children is a cornerstone of ESSA. When families support learning, children are more successful in school and school success helps children become successful adults. The LEA provides opportunities for families to be actively involved in the planning, implementation, and review of school and LEA Title I, Part A programs, and maintains written school and LEA PFE policies that are developed and annually re-evaluated with, agreed upon, and distributed to parents of participating children. Communication with families should occur in the native language of the family, to the extent practicable, and interpreters utilized as necessary.

When	PFE-Year-at-a-Glance
Ongoing	 Engage in parent/guardian outreach and engagement and maintain documentation of these activities. Implement jointly developed school-parent compact that outlines how parents, the entire school staff, and students will share the responsibility for improved student academic achievement. Notify parents/guardians when their child has been assigned or has been taught for four or more consecutive weeks by a teacher with limited certification and licensure.
August	 Review and update parent/guardian notification materials (Report cards, Right-to-Know letters, etc.). Distribute them no later than the beginning of the school year. Review and revise PFE policies and plans in consultation with parents.
September	 Distribute report cards (beginning of the school year, and not later than October). Design evaluations for LEA and school PFE activities.
October	 Send parent guardian notification of Parents' Right-to-Know. Conduct other stakeholder consultations on the development of the Title I, Part A policy (LEA and school).
November	 Ensure School-Parent Compacts are collected. Ensure Title I, Part A schools with TAS programs have set up files, notified parents, and implemented TAS services.
April	 Conduct other stakeholder consultations on the development of the Title I, Part A plan (LEA and school). Review and update school-parent compact.
June	 Review and update LEA PFE policy based on data, e.g., evaluations, surveys, parent forums, focus groups.

Family and Student Partnerships in Title I, Part A

Incorporating parent and family engagement and feedback is a requirement under ESSA for policies, plans, and school-parent compacts. However, the primary focus for LEAs and schools should be to build lasting, trusting relationships with families and their students. The Dual Capacity Framework serves as a compass, emphasizing the importance of fostering a foundation of respect and trust between home and school, established upon mutual trust.

The Authentic Family & Community Engagement Modules: Whole Child Initiative | OSPI provide a comprehensive guide on implementing best practices within family engagement. These modules leverage family and student voices in school improvement efforts and offer strategies to build strong relationships:

- 1. **Establish a Culture of Inclusion**: Create an environment that values and respects the input of families and students. Encourage open dialogue and collaboration among all stakeholders involved in the school improvement process.
- 2. **Conduct Surveys and Interviews:** Develop surveys or interview protocols to gather feedback from families and students about their experiences, needs, and suggestions for improvement. Ensure that the surveys are accessible and available in multiple languages if necessary.
- 3. **Hold Focus Groups or Town Hall Meetings:** Organize structured group discussions or town hall meetings where families and students can share their thoughts, concerns, and ideas. Provide a facilitator to encourage participation and ensure everyone's voice is heard.
- 4. **Use Technology Platforms:** Utilize digital platforms to gather input from families and students, especially if in-person meetings are not feasible. Online surveys, discussion boards, or dedicated communication apps can be effective tools for collecting feedback.
- 5. **Involve Parents and Students in Planning Teams:** Include parents and students on school improvement planning teams to ensure their perspectives are represented throughout the process. This empowers them to contribute to decision-making.

By implementing these strategies, schools can foster meaningful partnerships with families and students, ensuring that their voices are heard, their ideas are valued, and their concerns are addressed in the School Improvement Plans/Needs Assessments. This collaborative approach leads to more effective and inclusive school improvement efforts.

For additional Washington state Family Engagement resources please free to visit <u>The</u> <u>Washington Statewide Family Engagement Center.</u>

PFE Requirements

LEA-Level Required Allocation-Implementation Under ESSA

LEAs receiving a Title I, Part A allocation over \$500,000 thousand, must set-aside one percent of their LEA's allocation for PFE. A minimum of not less than **90%** of the LEA's one percent set-aside must be distributed to Title I, Part A schools for the purpose of parent-related activities—with priority given to high need schools. School staff and parents and families may voluntarily decide that some or the entire amount of the set-aside be administered by the LEA.

Note: If the LEA decides to distribute PFE funding only to the Title I, Part A high priority need schools, the LEA must have a plan in place for the other Title I, Part A schools that did not receive PFE funds. Those schools must still fulfill PFE requirements, even if they do not receive specific PFE set-aside funding.

An LEA receiving less than \$5 hundred thousand is not required to set aside funds for PFE. However, the LEA is still required to provide and promote PFE opportunities at their Title I, Part A schools. [ESSA Title I, Part A, Section 1116]

LEA Level Requirement Under ESSA

LEAs with an allocation over \$5 hundred thousand must carry out at least <u>one</u> of the following activities and strategies consistent with the LEA's PFE policy. Maintain documentation that at least one of these activities and strategies has been implemented:

- Support schools and nonprofit organizations in providing PD for LEA and school personnel regarding PFE strategies.
- Support programs that reach parents and family members at home, in the community, and at school.
- Disseminate information on best practices focused on PFE, especially best practices for increasing the engagement of poor parents and family members.
- Collaborate, or provide subgrants to schools to enable collaboration with community-based or other organizations or employers with a record of success in improving and increasing PFE.
- Engage in any other activities and strategies that the LEA determines are appropriate and consistent with such agency's PFE policy.

Review example activities/strategies on OSPI's PFE website under Funding.

LEA and School Written Policy Requirements

Parents and families of children receiving Title I, Part A services must be involved in the development of the LEA and school PFE policy. The policy must include how decisions regarding set-aside funds are made for PFE activities, and how parents and families will be included in the annual evaluation of the policy. Each LEA and school that receives Title I, Part A funds must:

Develop a written PFE policy.

Notify parents and families of the policy in an understandable and uniform format, and to the extent practicable provide the notification in a language the parents and families can understand. Make the policy available to the local community and update periodically to meet the changing needs of parents and families, and the school.

If the LEA or school has a PFE policy that applies to all parents and families, the LEA or school may amend the policy to meet Title I, Part A PFE requirements. Additionally, if the policy under ESSA Title I, Part A Section 1112 (LEA Plans) is not satisfactory to the parents and families of Title I, Part A students, LEAs and schools must note any comments and recommendations for the respective policy. For a complete list of required LEA and school components, see <u>LEA and School Side-by-Side Policy Requirements</u>.

LEA and School Required Strategies and Responsibilities for Building Capacity Ensuring effective PFE and supporting partnerships among the school, parents and families, and the community, each LEA and school assisted by Title I, Part A funds must: [ESSA Title I, Part A Section 1116]

- Aid parents of children served by the school or LEA, as appropriate, in understanding:
 - a. The state's academic content standards and state academic achievement standards.
 - b. State and local assessments.
 - c. The requirements of Title I, Part A.
 - d. How to monitor a child's progress and work with educators to improve the achievement of their children.
- 2. Provide materials and training to help parents work with their children, such as literacy training and using technology (including education about the harms of copyright piracy).
- 3. Educate teachers, pupil services personnel, principals, and other staff, with the assistance of parents and families, in the value and utility of contributions of parents and families. Address:
 - a. How to reach out to, communicate with, and work with parents and families as equal partners.

- b. How to implement and coordinate parent and family programs.
- c. How to build ties between parents and families, and schools.
- 4. Coordinate and integrate, to the extent feasible and appropriate, PFE programs and activities with Head Start, the Home Instruction Programs for Preschool Youngsters, the Parents as Teachers Program, public preschool, and other programs. Conduct activities, such as those found in parent resource centers, that encourage and support parents and families in more fully participating in the education of their children.
- 5. Ensure that information related to school and parent programs, meetings, and other activities is sent to the parents and families of participating children in a format and to the extent practicable, in a language the parents can understand.
- 6. Provide reasonable support for PFE activities that parents and families may request.

LEAs and schools can find more information on required and allowable activities to build capacity on <u>PFE at Required Strategies</u>.

Title I, Part A Parent Notice Requirements

Each year, as part of the Title I, Part A provisions to support the PFE requirements, LEAs and schools receiving Title I, Part A funds must provide certain information to parents and families, and students participating in Title I, Part A programs. For information regarding Title I, Part A parent notification requirements for LEAs and schools, see <u>Title I, Part A Parent Notification Requirements for LEAs and Schools</u>.

Accessibility

In carrying out Title I, Part A PFE requirements, LEAs, and schools, to the extent practicable, must provide full opportunities for the participation of parents and families with limited English proficiency, parents and families with disabilities, and parents and families of migratory children. Hold meetings early in the morning or in the evening to accommodate working parents. Providing information and school reports required under ESEA Section 1111 in a format and, to the extent practicable, in a language the parents and families can understand, must be included in these opportunities.

PFE Allowable Costs

LEAs and schools must provide a broad range of services designed to help parents help their children succeed at school–Section 1116 of ESSA. The activities allowable under the PFE provisions of Title I, Part A are generally linked to:

- Academic goal(s) or academic standard(s).
- Education and training (staff and parents).
- Participation in school-related meetings.
- Inclusion in the education of their children.
- Removing barrier(s) for greater participation, so families can attend intentional
 activities that are linked to achievement goals and help build their intellectual,
 social, and human capital.

Find more information under the <u>Allowable Costs</u> in the LEA Role of the PFE webpage. This webpage provides LEAs and schools with examples of allowable activities in both SWP and TAS programs, as well as examples of allowable and unallowable purchases. The website also provides the list of evidence and documentation needed for auditing purposes. The <u>PFE Activity Guide/Plan Template</u> helps in planning PFE activities based on the five opportunity and process conditions from ED's Dual Capacity Framework, Family–School Partnerships.

Guides and Resources for Parent and Family Engagement

Our library of downloadable publications will help parents and families understand school improvement; how Title I, Part A works; what to expect from the school and district; and how to encourage academic achievement. <u>Guides & Resources for Parent & Family Engagement webpage</u>.

LEAs and schools have a responsibility to promote and strengthen PFE within the Title I, Part A programs. There are requirements that LEAs and schools plan and implement PFE activities with ongoing meaningful consultation of the families whose children benefit from Title I, Part A services. The PFE Website lists the key components that must be implemented as part of ESSA's Title I, Part A requirements in Section 1116.

Title I, Part A, Your Child

English Poster | Letter Size | Black/White Letter Size
Spanish Poster | Letter Size | Black/White Letter Size
Russian Poster | Letter Size | Black/White Letter Size
Vietnamese Poster | Letter Size | Black/White Letter Size

What is Title I, Part A?

English | Chinese | Korean | Punjabi | Russian | Somali | Spanish | Tagalog | Vietnamese

Parents Right to be Informed

English | Chinese | Korean | Punjabi | Russian | Somali | Spanish | Tagalog | Vietnamese

Federal Programs Citizen Complaint Process

LEAs must disseminate the federal program's citizen complaint process to parents and families of students participating in the Title I, Part A program. An overview of the citizen complaint process described fully in Chapter 392-168 WAC, Special Service Programs—Citizen Complaint Procedure for Certain Categorical Federal Programs.

For complaints that allege discrimination, go to <u>Equity and Civil Rights</u>, to review their process.

Complaints Related to Federal Programs

A citizen complaint is a written statement that alleges a violation of a federal rule, law or regulation, or state regulation that applies to a federal program.

- Anyone can file a citizen complaint.
- There is no special form.
- There is no need to know the law that governs a federal program to file a complaint.

Federal Programs Included for the Citizen Complaint Process

Title I, A Programs and Services for Struggling Learners

Title I, C Migrant Education

Title I, D Institutional Education

Title II, A Teacher & Principal Quality

Title III Limited English Proficient & Immigrant Students-Language Instruction

Title IV, B 21st Century Community Learning Centers

Title V Rural Education Achievement Program

Title VI, A Indian, Native Hawaiian, Alaska Native Education

Citizen Complaints Against an LEA, Educational Service District (ESD) or Other School Service Provider (Sub grantee)

These printable handouts outline the five-step process through which a citizen can file a complaint against an LEA or other school service provider.

English | Russian | Spanish | Vietnamese

Citizen Complaints Against OSPI

The printable handouts outline the four-step process through which a citizen can file a complaint against OSPI.

English | Russian | Spanish | Vietnamese

FISCAL PROCEDURES

When	Fiscal-Year-at-a-Glance
Ongoing	 Submit budget redirections as needed in EGMS. Verify financial status of Title I, Part A programs with fiscal department/business manager (e.g., approved allocation to participating schools, appropriate expenditure of current year's funds, payroll lists). Collect signed Time and Effort records (Personnel Activity Reports) for staff who work on multiple cost objectives (monthly). Complete reconciliation of personnel activity report data (quarterly).
August and September	☐ Identify data collection method for comparability calculations.

When	Fiscal-Year-at-a-Glance
October and November	 Calculate comparability based on October data and make appropriate adjustments to Title I, Part A schools shown to be non-comparable. The final day to submit budget redirections is October 15. Review Grant Award Reporting and Processes for Federal and State Grant Received Through OSPI Bulletin Website. Submit Comparability Report EGMS Progress Report-Due by the End of October. Final Claims for Grant Expenditures due November 15.
January	☐ Complete Carryover Funds Budget Redirection EGMS Amendment.
February	 Collect semi-annual certification (1 of 2) for Title I, Part A personnel who works on a single cost objective. Consult with appropriate LEA staff on comparability requirements for the next school year (e.g., staff assignments, staff/student ratios, and PPE). Determine roles and responsibilities of appropriate LEA representatives and create a comparability timeline for the upcoming year. Carryover process closes–February or March.
March	Reallocation Application (select LEAs only) EGMS Amendment
Мау	 Meet with LEA financial staff to reconcile fiscal issues prior to EOY closeout.
June	☐ Collect semi-annual certification (2 of 2) for Title I, Part A personnel who work on a single cost objective.

Time and Effort Basics

All employees charged to federal grants must document the time they spent working on the grant's objectives to demonstrate that the amounts charged to federal programs are true and accurate.

Starting with the 2024–25 school year, Local Educational Agencies (LEAs) can choose:

Option 1: The new flexible requirements in <u>B039-24</u> from CFR 200.430 for documentation of personnel expenses. LEAs may also combine both methods, if their policy and internal controls meet the requirements of CFR 200.430(i), or

Option 2: Use either the old Time and Effort guidance (as in bulletin <u>048-17</u>).

Things to consider:

- Not required to change to a new system or process.
- If your LEA is considering the new guidance, please review the new bulletin <u>B039-24</u> with business manager in its entirety before changing to new system.
- Staff signature is still required for Time and Effort.

Local Educational Agencies (LEAs) may continue to follow the old time and effort regulations under Office of Management & Budget's (OMB) Circular A-87, <u>B048-17</u>.

Option 2 Guidance

Semi-annual certifications must be completed twice a year and after the work has been completed. Typically done:

- September Through February
- March Through June

Time and Effort Requirements for Federal Programs

Schoolwide Programs: Staff funded by federal/state/local funds that are combined in a schoolwide program can meet reporting rules by certifying their time and effort every six months individually or all together. For staff funded partly by a schoolwide program and partly by another funding source, they must submit monthly reports called Personnel Activity Reports (PARs).

Targeted Assistance: For any building employee(s) charged, in whole or in part, to federal/state/local programs that have not been combined in the schoolwide program, time and effort must be reported using monthly PAR.

Type of Employee to Include in Time and Effort

• Semi-annual certifications are required for all staff charged 100 percent to funds that are combined in a Title I, Part A schoolwide program. To satisfy this requirement, districts may prepare group semi-annual certifications that list all staff who work 100 percent on the schoolwide program for the period of the certification.

• Such group certifications must be signed and dated by a supervisor (such as the building the building Principal) with first-hand knowledge of the employees' activities (e.g., the principal) at the end of the certification period.

How should time worked by substitutes on federal grants be documented?

The time and effort documentation expected depends on the length of time the individual is replacing the regular teacher. As a rule of thumb, if the regular teacher is gone for a month (pay period) or more, the substitute should sign a time and effort report for his/her activities. If the regular teacher is gone less than a month, the teacher's signature on the time and effort report is enough to cover both the substitute and regular teacher providing the activities of the position did not change for the period the substitute worked. If the activities differed, the substitute must sign the time and effort report.

State Funded Staff in a Schoolwide Program

Under the assumption that state basic education funds are combined in the schoolwide program. ED guidance regarding Title I, Part A schoolwide programs provides that fund sources combined in a schoolwide lose their individual identities and are considered a single cost objective for time and effort reporting purposes.

Employees working entirely on activities related to programs combined in the schoolwide program, even though charged only to Basic Education funds, must comply with time and effort requirements, but may do so using a group semi-annual certification.

Time and Effort and Learning Assistance Program (LAP)

Title I, Part A and LAP are considered single cost objectives because all LAP allowable activities are also allowable under the Title I, Part A regulations and both programs have the same general intent and purposes.

LAP in a Schoolwide Program: LEAs may combine their LAP base or high poverty funds with Title I, Part A in a schoolwide program. When combining funds within a schoolwide program, the intent and purpose of LAP, which is to provide supplemental instruction and services to LAP-served students, must still be met.

Semi-Annual

- The employee is paid 100% of LAP funds. However, if LAP is combined in a schoolwide program, a semi-annual certification is required.
- The employee is paid partially out of LAP funds, partially out of Title I, Part A funds. Semi-annual certification is still required.

Monthly: The employee is paid partially out of LAP funds, partially out of non-Title I, Part A federal funds. Monthly Time and Effort is required.

Reporting requirements: Even though LAP activities may meet the same intent and purposes as Title I, Part A, LEAs need to ensure LAP-served students are identified and reported when combining funds within a schoolwide program.

Administrators and Time and Effort

Federal program directors may charge time to federal programs if they maintain monthly time and effort documentation reflecting actual time worked on each federal and state program under their supervision.

Chief Executive Officials are considered a general government cost and generally may not charge time to federal awards (pursuant to the supplement, not supplant provision).

- The only exception to this rule is when any such official has specific program administration or direct student service duties **and** documents actual time spent in the performance of those duties by completing monthly time and effort records.
- Chief Executive Officer are:
 - Superintendents
 - Assistant Superintendents
 - Building Principals
 - Assistant Building Principals
 - Support staff for these positions

Note: OSPI requires all LEAs to document any staff that are paid for out of funds that have been combined in a schoolwide program. For additional information about Time and Effort, please review the information available on the apportionment webpage: <u>Tools and Forms | OSPI</u> and the Title I, Part A, <u>Fiscal Requirements</u> webpage.

Comparability Report

Only LEAs that have at least one grade span with more than one school in which one or more schools receives a Title I allocation are required to submit the Comparability Report. The comparability report appears as a pending task to all users with "ESEA Consolidated Grant" selected as a program of interest in the Organization Profile in EGMS. From the Home tab, click on Pending Tasks, and click on the green arrow icon in the Actions column for the Comparability Report. Click on the Forms and Files tab and click on the pencil icon for the Comparability Report form. Directions for completion are included on the form.

Below is a possible timeline an LEA could follow in determining comparability:

When	Comparability–Year-at-a-Glance
January–April	 Engage in LEA-level budget (state and local funds) discussions concerning staff assignments, and distribution of equipment and materials for the purpose of ensuring compliance with Title I, Part A comparability requirements for the upcoming school year.
May–July	 Conduct meetings with appropriate LEA representatives to discuss the requirements for completing the annual comparability calculations. Establish participant roles and responsibilities.

When	Comparability-Year-at-a-Glance	
May–July	Establish specific timelines for completion of the calculations.Decide which calculation methodology to use.	
August	 Obtain preliminary information from appropriate LEA staff. Identify LEA Title I, Part A and non-Title I, Part A schools. 	
September	 Identify date and collection methodologies for gathering data needed to complete calculations. 	
October	 Collect data. Meet with appropriate staff and calculate comparability. Make corrections to Title I, Part A schools shown not to be comparable 	
November	 Reconvene appropriate LEA staff to address any outstanding issues. Maintain all required documentation supporting the comparability calculations and any corrections made to ensure that all Title I, Part A schools are comparable. 	

Options When Calculating Comparability

Any decisions need to be applied consistently across all schools and grade spans.

- When demonstrating compliance for comparability, an LEA may exclude state and local funds expended for:
 - Language instruction educational programs.
 - Excess state and local costs of providing services to children with disabilities as determined by the LEA.
 - State or local supplemental programs (e.g., LAP) in any school attendance area or school that meets the intent and purposes of Title I, Part A. See the discussion on page 39 for determining whether such a program meets the intent and purposes of Title I, Part A. (Section 1120A(c)(5) and (d); 34 CFR 200.79)
- The comparability requirement applies to the entire school year. LEAs have the option of selecting a September, October, or November date, as these months are early in the school year.
- In a grade span, choose to compare small schools and compare large schools separately (the largest building needs to be at least twice as large as the smallest building).
- Include or exclude certain instructional staff roles across the schools, e.g., PE teachers, music teachers, art teachers, guidance counselors, speech therapists, school social workers, school psychologists, librarians (and do not include any portion of the position paid through federal funds).

- Include or exclude instructional classified staff (they may also be weighted as .5 rather than 1.0 in the calculations which may better reflect the level of intensive instruction compared to a certificated teacher. This does not reflect whether they are full-time or part-time employees.
- Calculate comparability based on staff salaries or based on staff FTE.

When A Building Is Not Comparable

When a building is shown as NOT COMPARABLE, adjustments must be made. This generally requires adding staff funded with state or local funds. Reducing the number of students enrolled may be another option but is not often used. LEAs with non-comparable buildings must:

- 1. Submit the comparability report by the due date.
- 2. Submit an email detailing how comparability will be achieved and receive approval of the plan by OSPI Title I, Part A staff.
- 3. Resubmit the comparability report showing comparability has been met. This should be done within the following two months.

DATA COLLECTION AND REPORTING

OSPI requires Title I, Part A LEAs to complete program data reporting activities during the year. The data from these reports is processed at the state level in CEDARS and ultimately is reported to ED in the Consolidated State Performance Report (CSPR).

Closing the Year

Reporting Title I, Part A Students-SIS to CEDARS

LEAs must report the numbers of students served in instructional programs funded by Title I, Part A during the regular school year.

CEDARS only collects information for students served with Title I, Part A TAS program services. Information regarding the total enrollment of students in SWP schools is sourced from CEDARS. The identification of these schools is not from CEDARS but from the Title I, Part A office.

Below is a possible timeline an LEA could follow in determining data collection:

When	Data Collection—Year-at-a-Glance
Ongoing	 Collect, track, and submit applicable TAS data to the SIS (e.g., year-round data collection).
August	 Review and update student selection criteria sheet and student selection procedure for TAS programs. Update contact information with OSPI if needed.

When	Data Collection-Year-at-a-Glance
May	 Review TAS Data in CEDARS for Title I, Part A EOY Report (see below).
May to September	 Private School Title I, Part A EOY Report If applicable, complete End of Year Report Private School Student Count <u>Survey</u>. Due September 1.

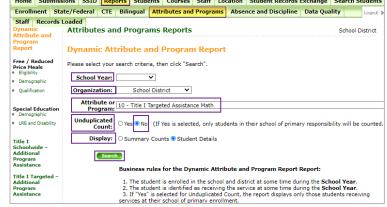
Completing Reports in CEDARS to Review Data

Title I, Part A TAS data in EGMS is a summary of student-level data submitted to CEDARS during the reporting school year. Reports within the CEDARS application allows the user to review the student-level data used to populate the Title I, Part A TAS data in the application.

Find CEDARS in the "My Application" list in EDS. If you do not have access to this application, work with your CEDARS District Administrator to access the reports or ask your <u>District Data Security Manager</u> to assign you a role in CEDARS that will allow you to access the application.

To view the students submitted as receiving Title I, Part A TAS services click on Reports, Attributes and Programs, Dynamic Attribute and Program Report. Then select:

- 1. School Year
- Organization–data can be viewed for your LEA as a whole or by school
- 3. Attribute or Program–select the program you wish to view in the drop-down menu
- Unduplicated Count–select No
- 5. Display-Select Student details
- 6. Click on Search



A student level detail report will be created that displays:



- 1. Any updates or corrections to Title I, Part A TAS data reflected in your EOY report must first be made in your SIS and then resubmitted to CEDARS.
- 2. Once your updated/corrected data has been successfully submitted to CEDARS it will update in EGMS.

ALLOCATIONS IN TITLE I, PART A AND THE CONSOLIDATED GRANT APPLICATION

Title I, Part A grants are formula-based (entitlement) funds for LEAs. OSPI receives preliminary and final allocations from ED. Preliminary allocations are typically sent to OSPI in the spring, and OSPI releases them to LEAs by May. Final allocations are typically sent to OSPI in early summer and released to LEAs by June or July. Use these preliminary numbers for planning purposes only. Final allocations can increase or decrease

Preliminary Allocations

Use preliminary numbers for planning purposes only. Final allocations can increase or decrease depending on multiple factors in ED's allocation calculations.

depending on multiple factors in ED's allocation calculations.

The Title I, Part A allocations are based on Census Bureau data and can have significant changes based on the annual poverty estimates. Allocation numbers could also change based on Congressional actions in the future. For more information, see Understanding-Your Title I, Part A Allocation-Webinar. LEAs will apply, and process claims for Elementary and Secondary Education Act (ESEA) programs through the ESEA Consolidated Grant Application in EGMS for each grant cycle. **Resources**: Education Grant Management System (EGMS) | OSPI (www.k12.wa.us).

Stakeholder Consultation

Title I, Part A Directors should use the preliminary allocation amount to meet with stakeholders to determine how funds will be used to support LEA and school needs in the upcoming school year. Stakeholders should include, but are not limited to:

Administrators of other ESSA Programs—Plans for the use of Title I, Part A funds should be coordinated with other federal, state, and local resources to ensure that all resources are utilized in the most effective manner (e.g., local homeless liaisons, migrant programs, programs for neglected or delinquent youth, programs for ELs, preschool programs, etc.).

School Leadership Teams —Principals and teachers should be included in decisions
regarding the use of individual school allotments, as well as LEA reservations.
Parents and Families-LEAs must engage parents in the development of LEA and
school planning for the use of Title I, Part A funds including the development of
Consolidated Grant Application's Title I, Part A section and PFE policies and plans.
Private School Officials –LEAs must consult with private school officials during the
development of the Title I, Part A plan to inform private schools of ways that federal
funds can provide equitable services to students attending private schools.
Tribal Officials—LEAs with (1) an American Indian/Alaska Native student enrollment
of 50% or more of the total LEA enrollment, or (2) that received a Title VI, Part A
grant that exceeded \$40,000 in the previous year are required to consult with
appropriate officials from Indian tribes or tribal organizations prior to the LEA's
submission of a required plan or application.

Allowable Title I, Part A Categories and Staff Positions and Their Definitions

Administrators (Non-clerical): Persons whose primary assignment is to direct staff members or manage programs and support Title I, Part A services within a school. This category includes project directors, program managers, or coordinators. (2080-hour base)

Teachers: Certificated staff that provide supplemental instruction or interventions to Title I, Part A-served students. (1080-hour base). See <u>Staffing Requirements/Qualifications Paras</u> & Teachers.

Paraprofessionals: Classified staff who assist certificated staff with instructional activities for Title I, Part A-served students. See <u>Staffing Requirements/Qualifications Paras & Teachers.</u>

Counselors/Support Specialists: Persons who provide guidance, counseling, or related supporting services. Staff who conduct student evaluations are also included in this classification. If a support staff person works on a 2080-hour base, include them as a unique listing in the "other" category. (1080-hour base)

Consultant Teachers/Coaches: Staff members with expertise in a specialized field who provide academic support and PD to other staff members of Title I, Part A-served students for supplemental instruction/interventions. Includes curriculum consultants and supervisors. (1080-hour base)

Clerical Support Staff: Employees who handle preparing, transferring, transcribing, systematizing, or filing written communications, records, and transactions for Title I, Part A, including clerks and secretaries. (2080-hour base).

FEDERAL GUIDANCE RESOURCES

Laws, Non-Regulatory Guidance, and other resources from ED with connections to Title I, Part A program requirements:

Name	Year
The full text of ESEA, as amended by ESSA	2015
ESSA Schoolwide Guidance/Title I, Part A	September 2016
Title III Guidance	September 2016
Early Learning Guidance	October 2016
Student Supports and Academic Enrichment Grants	October 2016
Ensuring Educational Stability for Children in Foster Care	June 2016
Homeless Student Guidance	July 27, 2016
Dear Colleague Letter on Tribal Consultation	September 26, 2016
Fiscal Changes & Equitable Services Guidance	October 7, 2019
<u>Using Evidence to Strengthen Education Investments</u>	September 16, 2016
Within-District Allocations Under Title I, Part A	February 2022

GLOSSARY

Item	Description
Allocation	An allocation is the amount of state or federal funds allocated by the state to the LEA to spend on a particular grant or specific use of funds.
Budget	The budget provides details on how the LEA or school will spend its allocation. The budget is also a necessary part of the federal fund processing and is transmitted via the EGMS system for the federal claim process.
Budget Redirection	A type of amendment request in which modifications are made to the LEA's budget within an approved grant.
Child	The term "child" means any individual aged 3 to 21 years of age.
Community Based Organization	The term "community-based organization" means a private nonprofit organization of demonstrated effectiveness, Indian tribe, or tribally sanctioned educational authority, that is representative of a community or significant segments of a community and that provides educational or related services to individuals in the community. Such term includes a Native Hawaiian or Native American Pacific Islander native language educational organization.
CEP	Community Eligibility Provision is a non-pricing meal service option for schools and LEAs in low-income areas. CEP allows the nation's highest poverty schools and LEAs to serve breakfast and lunch at no cost to all enrolled students without collecting household applications.
CEDARS	The Comprehensive Education Data and Research System is a longitudinal data warehouse of educational data. LEAs report data on courses, students, and teachers. Course data includes standardized state course codes. Student data includes demographics, enrollment information, schedules, grades, and program participation. Teacher data includes demographics, certifications, and schedules.
ESEA	The federal Elementary and Secondary Education Act, enacted in 1965, is the nation's education law and shows a longstanding commitment to equal opportunity for all students.
ESSA	Every Student Succeeds Act replaced No Child Left Behind (NCLB) on December 10, 2015, with the reauthorization of ESEA.
Federal Funds	Those funding sources come from the federal government, with each grant as a separate funding source. Transactions for these funds are always posted to the current fiscal year, as the federal funds have no prior year reporting.

Item	Description
FTE	A Full Time Equivalent is the hours worked by one employee on
	a full-time basis. The concept is used to convert the hours
	worked by several part-time employees into the hours worked
	by full-time employees. On an annual basis, an FTE is 2,080
	hours, which is calculated as 8 hours per day.
FY	The Fiscal Year is the period between July 1 and June 30 of any
	given year.
PPE	Per Pupil Expenditure of funds determines the amount of funds
	generated by a school based on the number of low-income
	children. The minimum PPE calculated on the Set-Asides page is
	based on the TOTAL number of low-income students in the LEA,
	not just of those low-income students in the schools served.
Set-Asides	Reservations of funds earmarked for specific services and
	programs that serve at-risk youth. Some examples include local
	institutions for neglected children; homeless children in non-
	participating Title I, Part A schools; local institutions for
	delinquent children; community day programs for neglected and
	delinquent children; family and community involvement (if total
	allotment is \$500,000 or more); financial incentives; Early
	Education; LEA administration; LEA-wide initiatives; and PD.
SIS	Student Information System is a web-based application software
	designed to introduce a conducive and structured information
	exchange environment for integrating students, parents,
	teachers and the administration of a school or college.
Stakeholder	In education, the term stakeholder typically refers to anyone
	who is invested in the welfare and success of a school and its
	students, including administrators, teachers, staff members,
	students, parents, families, community members, local business
	leaders, and elected officials such as school board members, city
	councilors, and state representatives. Stakeholders have a
	"stake" in the school and its students, meaning that they have
	personal, professional, civic, or financial interest or concern.

LEGAL NOTICE



Except where otherwise noted, this work by the <u>OSPI</u> is licensed under a <u>Creative</u> Commons Attribution License.

Alternate material licenses with different levels of user permission are clearly indicated next to the specific content in the materials.

This resource may contain links to websites operated by third parties. These links are provided for your convenience only and do not constitute or imply any endorsement or monitoring by OSPI.

If this work is adapted, note the substantive changes and re-title, removing any Washington OSPI logos. Provide the following attribution:

"This resource was adapted from original materials provided by the Office of Superintendent of Public Instruction. Original materials may be accessed at <u>Closing Educational Achievement Gaps (Title I, Part A) | OSPI (www.k12.wa.us)</u>.

Be sure that permission has been received to use all elements of this publication (images, charts, text, etc.) that are not created by OSPI staff, grantees, or contractors. This permission should be displayed as an attribution statement in the manner specified by the copyright holder. It should be made clear that the element is one of the "except where otherwise noted" exceptions to the OSPI open license.

For additional information, please visit the OSPI Interactive Copyright and Licensing Guide.

OSPI provides equal access to all programs and services without discrimination based on sex, race, creed, religion, color, national origin, age, honorably discharged veteran or military status, sexual orientation including gender expression or identity, the presence of any sensory, mental, or physical disability, or the use of a trained dog guide or service animal by a person with a disability. Questions and complaints of alleged discrimination should be directed to the Equity and Civil Rights Director at 360-725-6162 or P.O. Box 47200 Olympia, WA 98504-7200.

Download this material in PDF at <u>Closing Educational Achievement Gaps</u> (http://www.k12.wa.us/). This material is available in alternative format upon request. Contact the Resource Center at 888-595-3276, TTY 360-664-3631.